

COMPANY PRESENTATION

PARIS, OCTOBER 11TH 2022





HIGHLIGHTS & STRATEGY

H1 2022
FINANCIALS

2022
KEY UPDATES



GROUP HIGHLIGHTS & STRATEGY

BOLOGNA'S AIRPORT MAIN CHARACTERISTICS



9.4 MILLION PAX *IN 2019* - 79.2% INTERNATIONAL PAX



ITALY'S FORTH AIRPORT FOR GLOBAL CONNECTIVITY
ICCSAI - Fact Book 2019



CENTRAL GEOGRAPHICAL LOCATION



HIGH STANDARD OF LIVING



STRONG ENTREPRENEURIAL SPIRIT



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GROUP'S HISTORY

FIRST FLIGHT
from Bologna on September 4th, 1933

1933

FOUNDATION

of **Aeroporto Civile di Bologna**, soon replaced by the **Azienda Speciale per l'Aeroporto di Bologna (ASAB)**

1961

ASAB ENTRUSTED BY ITALIAN GOV'T
with management and development of the airport for a period of 20 years.

1979

FROM ASAB TO ADB

ASAB changed name to ASAER and then to «Aeroporto G. Marconi di Bologna» (AdB).

1990

ADB AS SOLE OPERATOR
of the airport of Bologna.

2004

AIRPORT CONCESSION UNTIL 2044

granted by ENAC (Italian National Civil Aviation Authority)

RUNAWAY EXTENSION

with intercontinental and low-cost flights operating from the airport.

2013

TERMINAL RENOVATION (2011-2013)
increase in airport capacity, expansion of shopping areas, allowing for smoother passenger flows.

2015

PUBLIC LISTING ON BORSA ITALIANA - STAR segment

2019

COMMITMENT TO REACH NET ZERO CARBON EMISSIONS BY 2050
while reaching a record-breaking passenger volume of about 9.5M.

Rapid traffic progression in the last years

Pax (in M)

1990

1+

2000

3+

2006

4+

2010

5+

2013

6+

2016

7+

2017

8+

2019

9+

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OUR STRATEGIC AMBITION AND LONG TERM APPROACH

TO BE THE IDEAL GATEWAY FOR ITALY

TO ENHANCE CONNECTIVITY AND CARE FOR A UNIQUE PASSENGER EXPERIENCE



The route development opportunities together with the ground transport network expansion could make Bologna Airport an **ideal air to ground gateway not only for outgoing but also for incoming passengers and accessibility**

Bologna Airport to be recognized by passengers as an ideal gateway thanks to its **rich destination network**, the **ease of access** from the wider region and the **high quality of its facilities and services**

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CLEAR AND WELL-DEFINED STRATEGY



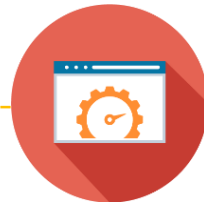
MAXIMISE FINANCIAL PERFORMANCE

PERFORMING AND SUSTAINABLE CORPORATION



CONNECT

1. Expand destination network and frequency
2. Increase long haul route
3. Expand catchment area
4. Improve accessibility



DEVELOP

1. Optimise and expand existing infrastructures
2. Develop competitive car parking
3. Maximise commercial opportunities



EXPERIENCE

1. Passenger flow improvement and optimization
2. Digitalization
3. Positive passenger experience
4. Excellent and characteristic commercial offer



CARE

1. Environmental and social sustainability
2. People and organization development
3. Engaged airport community

CATCHMENT AREA: BOLOGNA AIRPORT DEMAND ATTRACTS PASSENGERS FROM 20 ITALIAN PROVINCES



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20
ITALIAN
PROVINCES

10.9
MILLION
RESIDENTS

18%
OF TOTAL
ITALIAN
POPULATION

HIGH SPEED RAIL NETWORKS



BOLOGNA-FLORENCE

35 minutes
68 trains/day



BOLOGNA-VERONA

49 minutes
7 trains/day



BOLOGNA-MILAN

60 minutes
40 trains/day



BOLOGNA-VENICE

1 h 25 minutes
24 trains/day



BOLOGNA-ROME

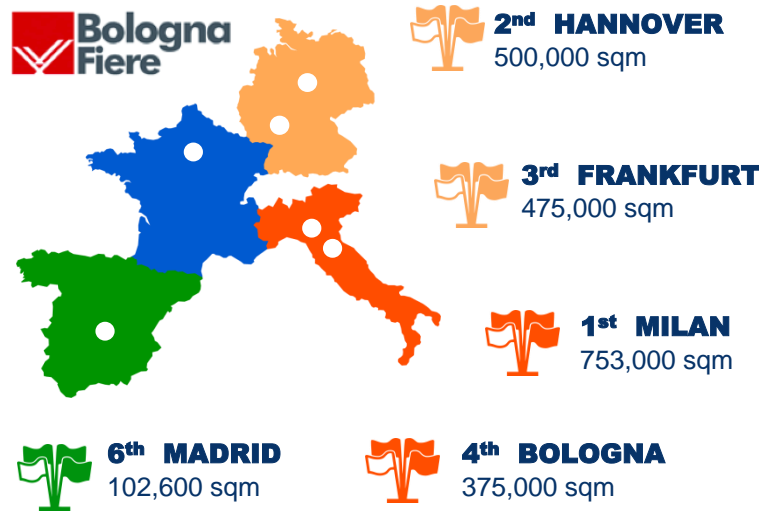
1 h 54 minutes
65 trains/day



CATCHMENT AREA: HIGHER GDP AND WELL-KNOWN BRANDS



MAIN EUROPEAN FAIR CENTRES:



COMPANIES OPERATING IN KEY SECTORS



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WELL BALANCED MULTISERVICE BUSINESS MODEL: AVIATION AND NON AVIATION BUSINESS - MIX OF B2B AND B2C



BU Aviation

60% of total revenues* - 40% of total EBITDA

Passengers (avg. / day)	25,000+
Flights / day	200+
Airlines	57 carriers
Destinations	120, mostly international
REGULATED CHARGES	
B2B	Customers: Carriers, Other operators (e.g. handlers)

BU Non Aviation

40% of total revenues* - 60% of total EBITDA

Parking	5,300 parking slots
Retail & Advertising	4,500 sqm commercial area with more than 40 shops
Passenger Services	17 car rental companies, Marconi Business Lounge
Real estate	Rented spaces: 70,000 sqm indoor & 20,000 sqm outdoor
NON REGULATED CHARGES	
B2B & B2C	Customers: Passengers, Retailers, Car Rentals,

NOTE: data refer to FY 2019.

* Including Construction Service Revenues.

AEROPORTO G. MARCONI DI BOLOGNA S.p.A.

NETWORK: WELL BALANCED MIX OF NETWORK, REGIONAL AND LOW COST CARRIERS

WORLD AND REGIONAL, BUSINESS AND LEISURE DESTINATIONS AT HAND

NETWORK CARRIERS

LOW COST AND REGIONAL CARRIERS

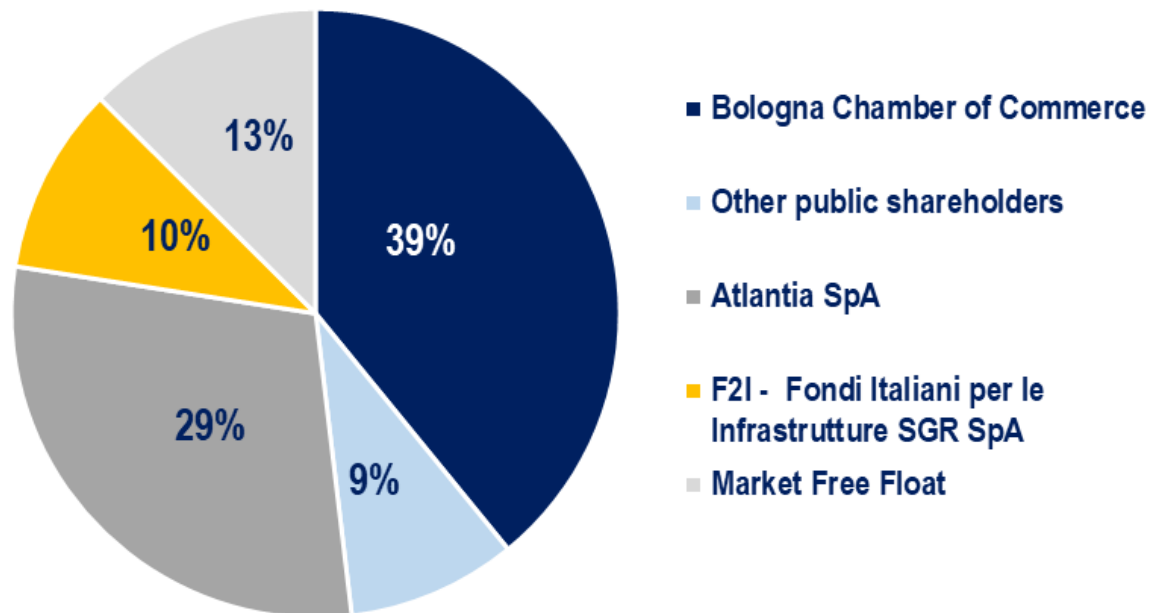


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BOLOGNA AIRPORT'S SHAREHOLDERS



Bologna Chamber of Commerce together with other public shareholders own about 48% of AdB SpA shares.

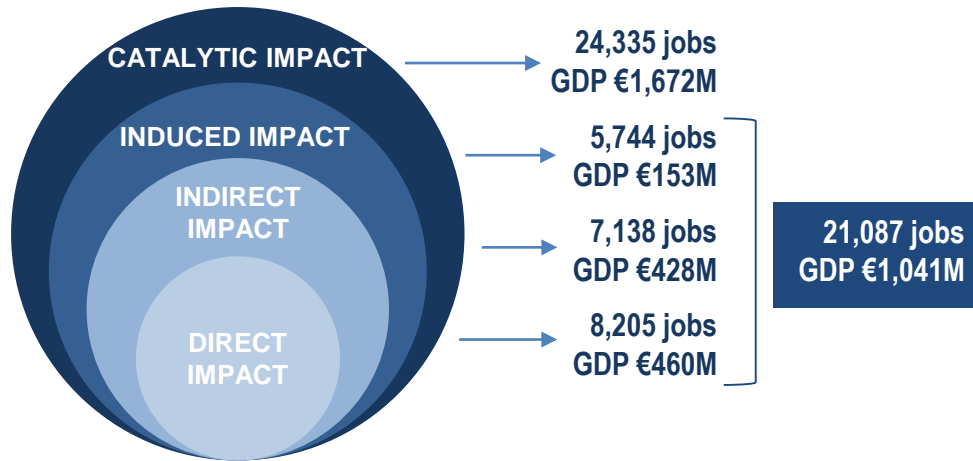
Atlantia SpA and F2I are also major shareholders, holding respectively 29% and 10% of company's capital.

The remaining **13%** consists of **free float** owned by both institutional and retail investors.

NOTE: Ownership of the Parent Company Aeroporto Guglielmo Marconi di Bologna S.p.A. at December 31, 2021.

AEROPORTO G. MARCONI DI BOLOGNA S.p.A.

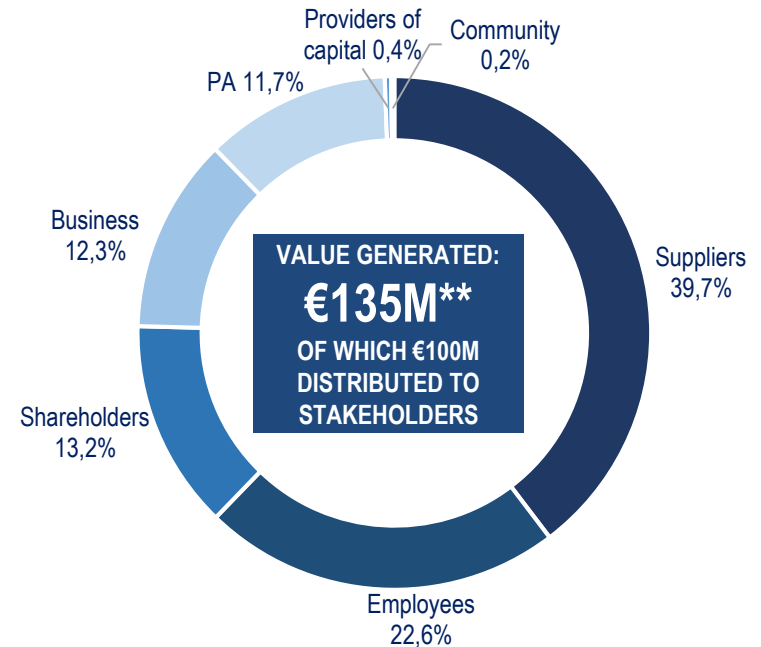
CONTRIBUTING TO LOCAL DEVELOPMENT



According to ACI Europe's estimates, Bologna Airport system generated over 21,000 jobs and contributed over €1 billion to the local community in 2019.

The Group strives constantly to create and distribute value to its stakeholders.

In 2019 the economic value generated by the Group amounted to €135 million, of which 74% was redistributed to the Group's various stakeholders, mainly suppliers and employees.

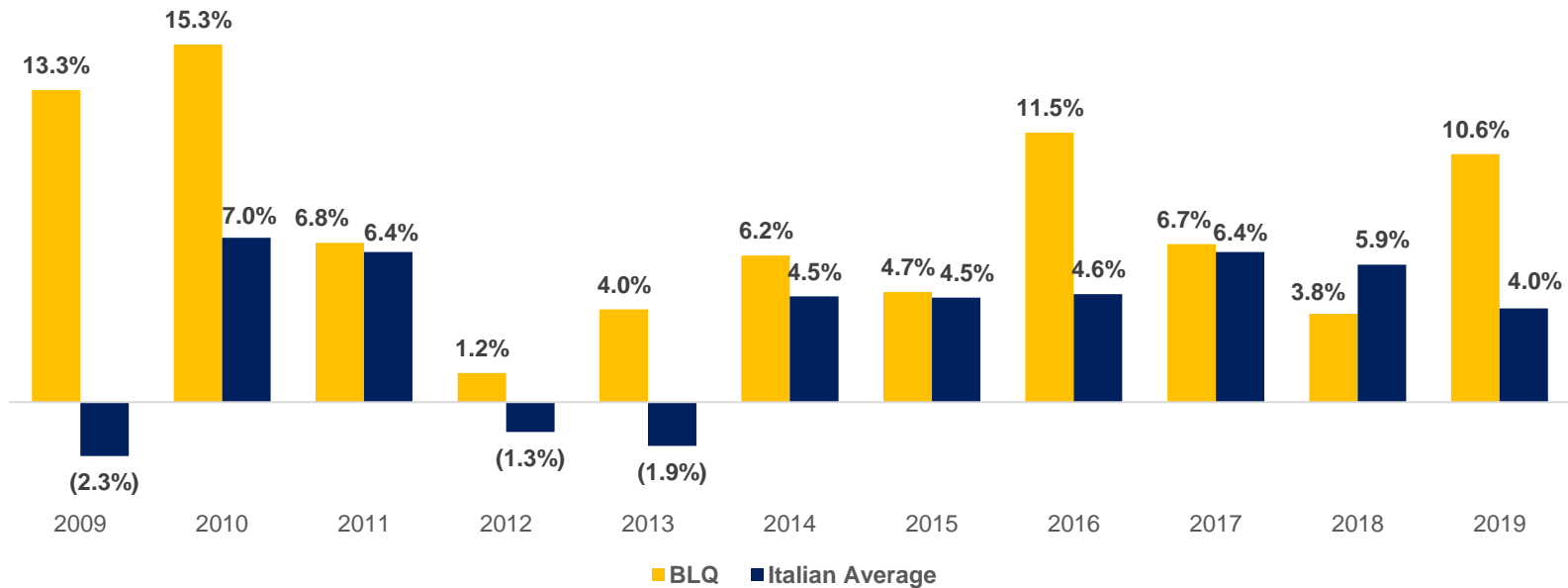
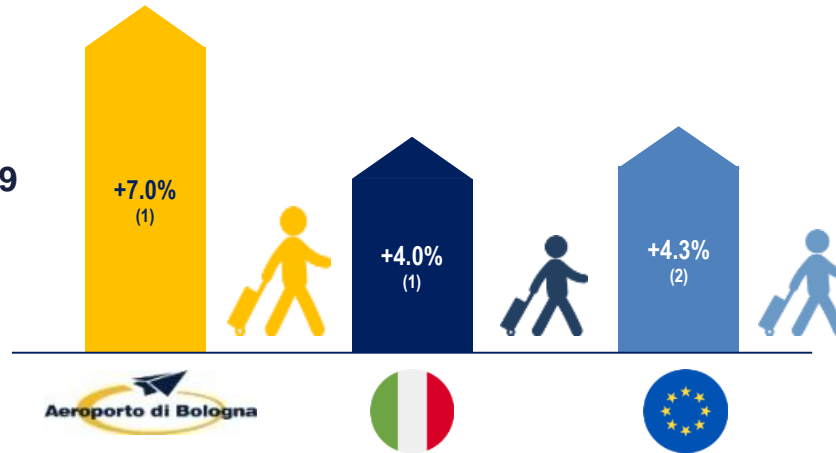


* Estimate based on a calculator created by ACI Europe on the basis of a study conducted by InterVISTA in 2015. On ACI Europe's website, in the members area, it is possible to calculate four different impacts generated by airports using the above mentioned calculator.

** Value based on Bologna airport's 2019 reclassified consolidated income statement.

OUTPACING ITALIAN AND EU AVERAGE GROWTH OVER 10 YEARS

2009 – 2019
CAGR



1 Assaeroporti – including charter, general aviation and interlining: years 2009-2019
 2 EU figures refer to western European Airports. Data, ACI Europe - Airport Traffic Reports

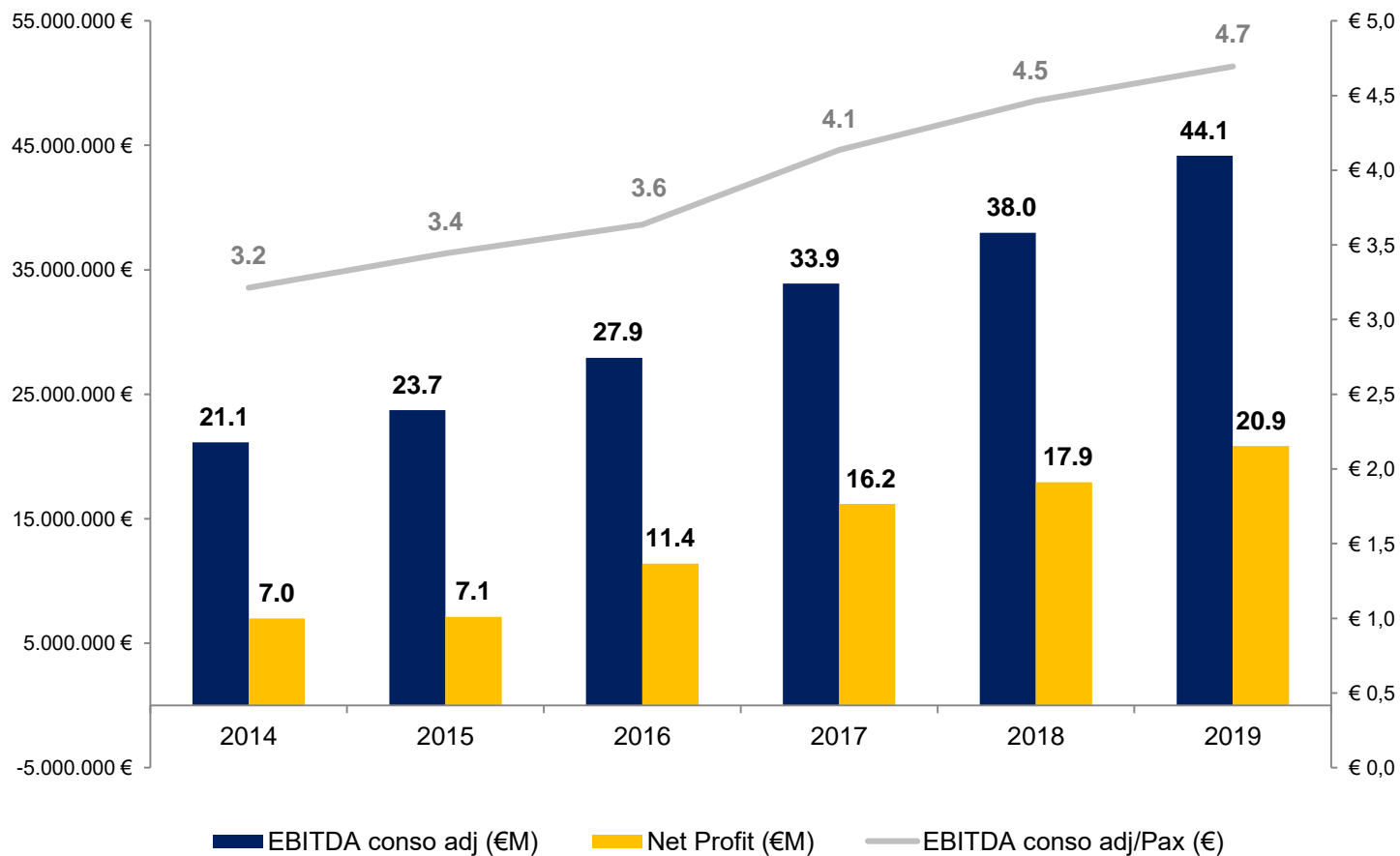
ALWAYS IMPROVING FINANCIAL PERFORMANCES SINCE IPO



HIGHLIGHTS & STRATEGY

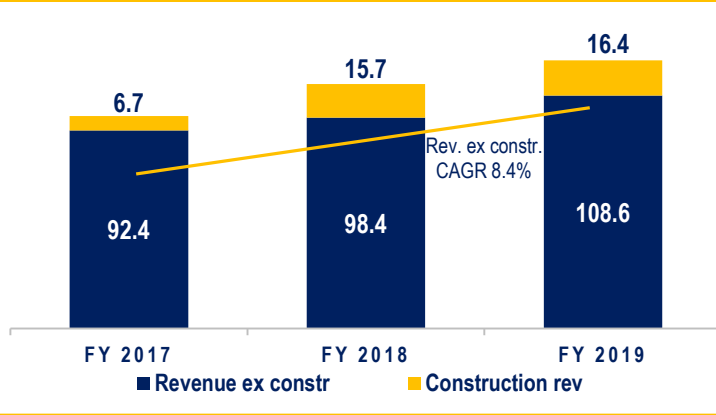
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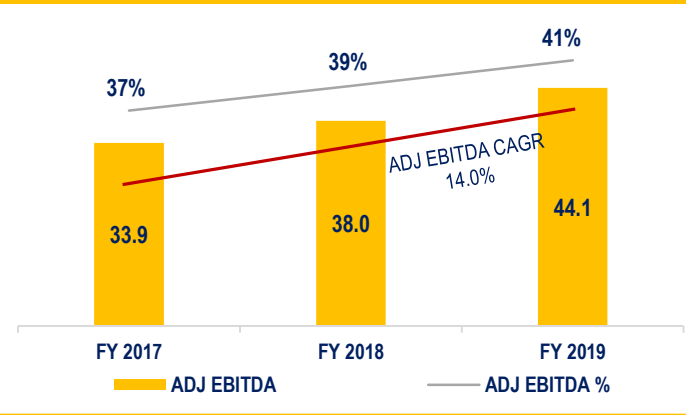


PROFITABILITY ACCELERATED BETWEEN 2017 AND 2019

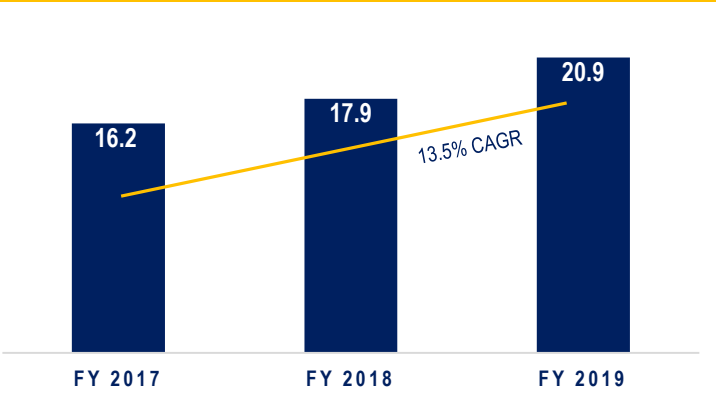
Consolidated revenues (€/ml)



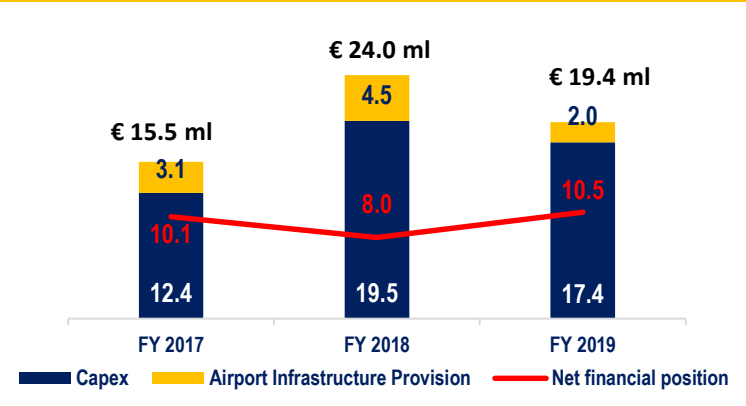
ADJ EBITDA* and ADJ EBITDA margin* (€/ml, %)



Consolidated net income (€/ml)



Net Financial Position and Capex



Healthy growth, improving margins and solid capital structure



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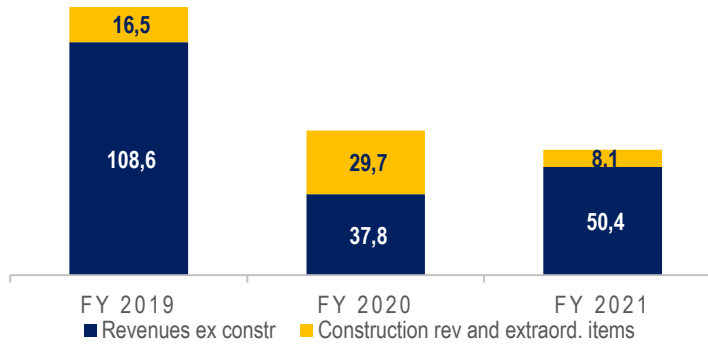
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...THEN CAME THE STORM

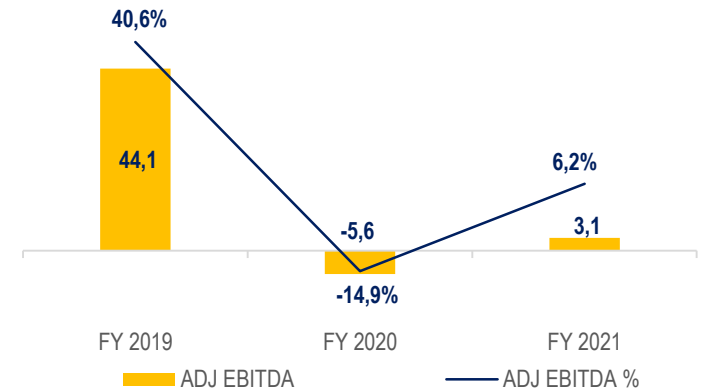


2020-2021 RESULTS

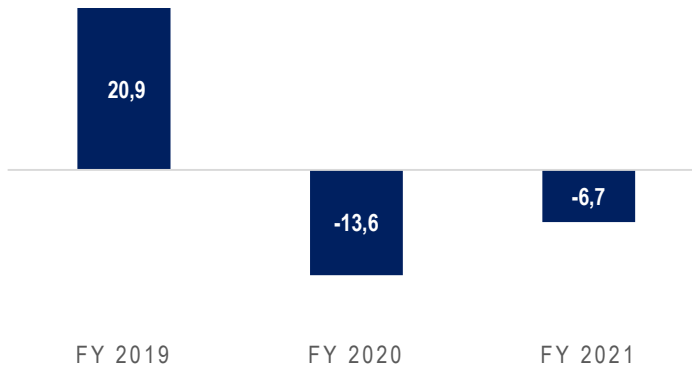
Consolidated revenues (€/ml)



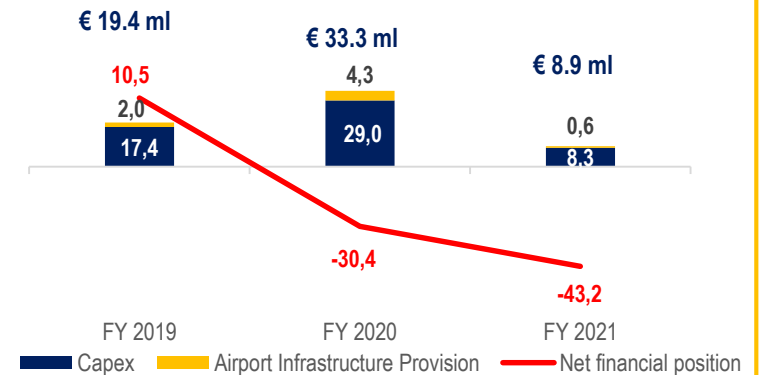
ADJ EBITDA* and ADJ EBITDA margin* (€/ml, %)



Consolidated net income (€/ml)



Net Financial Position and Capex



Profitability strongly impacted by pandemic effect on traffic volumes



HIGHLIGHTS & STRATEGY

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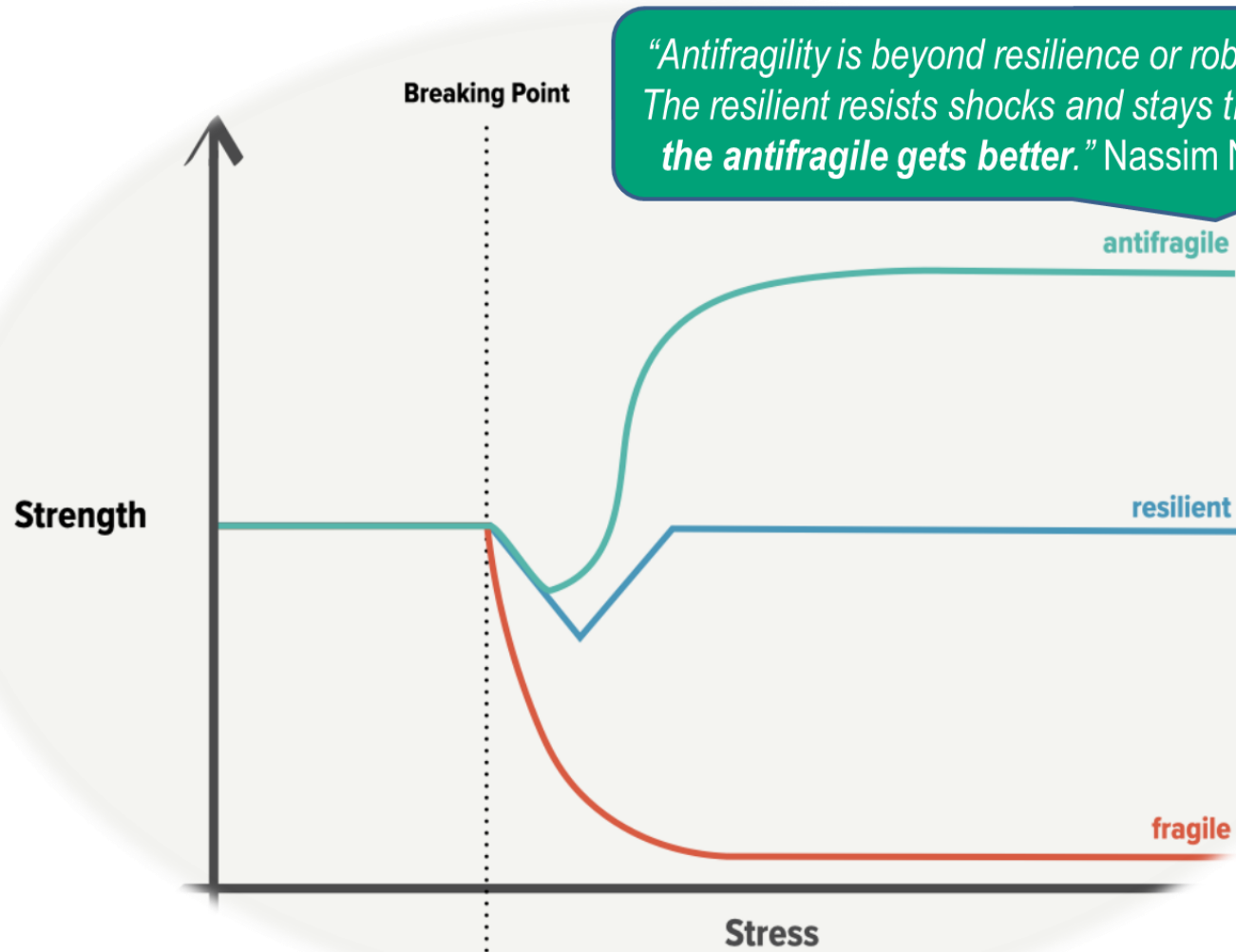
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BUT...

“Never let a
good crisis
go to waste.”
— Winston Churchill

WE NEED A NEW PERSPECTIVE...



NEW CHALLENGES AND INITIATIVES

TODAY'S CHALLENGE

Shifting from a high-growth model to a **new profitable airport model** in accordance with **new environmental and societal challenges**

LEVERS TO ACHIEVE A SUSTAINABLE GROWTH

EFFICIENCY – Reviewing the scope of our activities and our investment policy
SUSTAINABILITY AND INNOVATION – Emphasize our action in terms of quality of service, innovation and addressing global challenges

THE ULTIMATE GOAL

FLEXIBLE

SMART
Airport

SUSTAINABLE

ADB'S STRATEGY

INVESTMENT PLAN: Adapt to the new context

2021-2025 INNOVATION STRATEGIC PLAN





HIGHLIGHTS
& STRATGEY

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H1 2022 FINANCIALS

EUROPEAN TRAFFIC TREND IN H1 2022

European Traffic trend	Jun22		YTD Jun22	
	Jun21	Jun19	YTD Jun21	YTD Jun19
Total passengers	163.4%	(17.3%)	247.8%	(28.2%)
EU airports	192.5%	(15.9%)	318.8%	(27.7%)
EU+ airports	220.1%	(16.4%)	350.1%	(28.7%)
Non EU+ airports	34.1%	(21.7%)	58.3%	(25.1%)
<i>International pax</i>	246.1%	(18.7%)	382.8%	(29.5%)
<i>Domestic pax</i>	45.4%	(11.4%)	89.6%	(23.4%)
Freight	(4.5%)	7.0%	(0.8%)	5.0%



Traffic performance change vs 2019

Top 5 airports in each group

Group 1 ✈️ >25 million per year	Group 2 25>✈️ >10 million per year	Group 3 10>✈️ >5 million per year	Group 4 ✈️ <5 million per year
IST -2%	NAP +9%	ALA +13%	JTR +72%
PMI -4%	OPO +2%	RHO & PMO +4%	TIA +59%
LIS & ATH -7%	BGY +1%	VLC +3%	SJJ +30%
ORY -10%	CTA 0%	BLQ +2%	FNC +28%
DUB & STN -12%	TFS -2%	ACE & CNL 0%	PRN +25%

June 2022

ACI Europe confirms the **recovery in passenger traffic**, but after an increasing trend in Q1 2022 the European region started to register a **decline in airline bookings** signaling a **demand that is being eroded by travel disruption concerns**, while the flatlining capacity recovery suffers from **shortages in the aviation supply chain**.

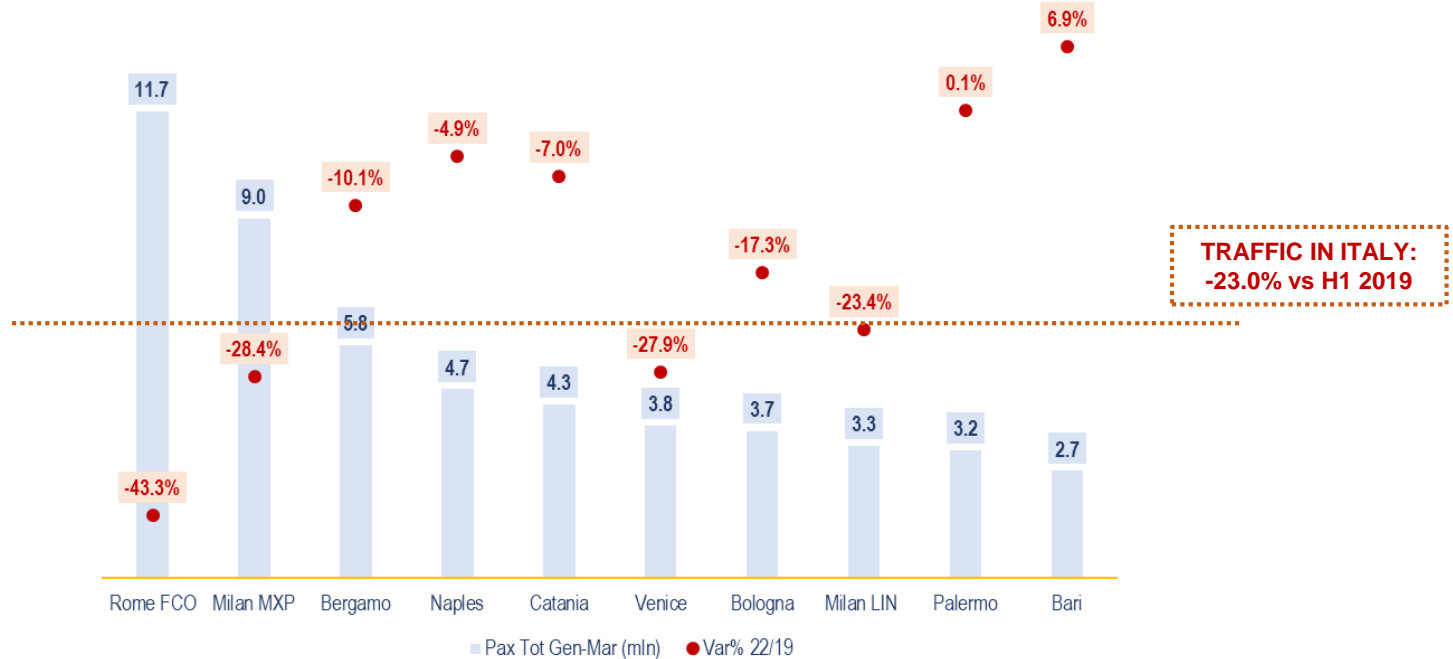
However, the **gradual recovery in the first semester in 2022 was the result of most States in the EU+ area easing restrictions for both intra-European and external travel on the back of strong pent-up demand**. The best performing markets in the EU+ area in June were Albania (+48%), Kosovo (+25%) and Bosnia & Herzegovina (+22%). Worst performing were Belarus (-62%), Finland (-49%) and Slovakia (-48%).

In the rest of Europe, the Russian war against Ukraine only partially impacted the passenger traffic trend in H1 2022, recovering from -32,9% in Q1 2022 to -22,1% in Q2 2022. While passenger traffic has been increasingly recovering the pre-pandemic volumes, the spread of the new Covid-19 variants has been pushing downward the overall traffic levels. However, **among the 5 best airport performers within the third group (passengers in a range from 5 to 10 million), AdB stands in the fourth place (+2% vs Jun19).**

Source: ACI Europe.

TRAFFIC TREND OF MAIN ITALIAN AIRPORTS IN H1 2022

Top 10 Airports - Pax Traffic in H1 2022
Var % 2022 - 2019



Italian airports recorded 69 million passengers in H1 2022, an **increase compared to 2021 (+52.5 million pax, +375.5%)**, but still below the 2019 volumes (-20.6 million pax, -23.0%).

Strong recovery in traffic volumes by the airports of **southern Italy and the islands** (in particular Palermo, Bari Naples and Catania).

In H1 2022, Bologna is the seventh Italian airport with a market share of 5.3% (vs 5.0% in H1 2019).

BLQ TRAFFIC PERFORMANCE IN H1 2022

In H1 2022 total passengers were 3,678,375, **+375.5% vs 2021**, with 32,341 movements **(+193.7% vs 2021)**.

If compared to 2019, H1 2022 passengers decreased by **17.3%** and movements by **13.1%**.

+375.5% vs H1 2021

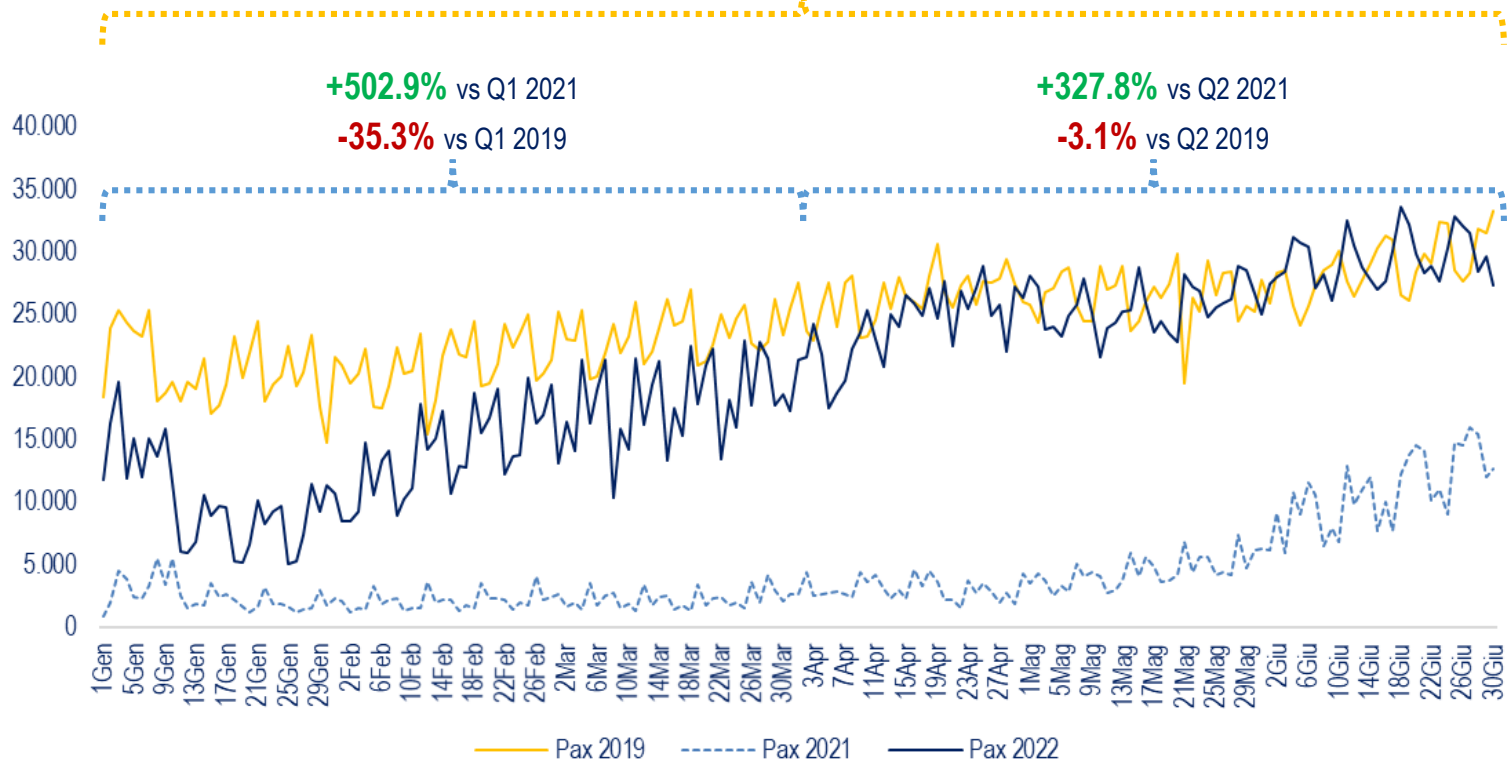
-17.3% vs H1 2019

+502.9% vs Q1 2021

-35.3% vs Q1 2019

+327.8% vs Q2 2021

-3.1% vs Q2 2019



— Pax 2019 - - - Pax 2021 — Pax 2022

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H1 2022 KEY HIGHLIGHTS



In H1 2022 **passengers increased by 375.5% vs 2021** (-17.3% vs 2019) and **movements increased by 193.7%** compared to 2021 (-13.1% vs 2019).



Low cost traffic shows a strong recovery compared to 2019 (+5.3%), while **legacy** traffic shows a slower recovery (-48.5%) due to lower movements and load factor. These different trends **changed the traffic mix**, resulting in an increase in the low cost traffic share, with reduced profitability, from 58.7% in H1 2019 to 74.7% in H1 2022.



H1 2022 revenues include the contribution from the **Compensation Fund** established by the Budget Law 2021 for **21,137 thousand euros**, of which 20,903 thousand euros relating to the Parent Company and 234 thousand euros to the subsidiary TAG Bologna S.r.l.



Aeronautical revenues increased by 146.9% when compared to 2021 (-25.0% vs 2019) due to the traffic growth.



Non Aeronautical revenues increased by 178.6% vs 2021. Compared to 2019, non aeronautical revenues decreased by 13.1% vs -17.3% of passenger volumes, due to a good performance of all businesses, in particular real estate, with higher revenues than 2019 thanks to a new sub-concession agreement, and car rentals, that have already achieved pre-Covid levels.



In H1 2022 adj **operating costs increased by 42.3% vs 2021** due to higher traffic volumes, affecting all kinds of operating costs (personnel, services, etc.). Adj operating costs remain lower than 2019 (-5.1%) due to lower traffic.



Investments in infrastructure maintenance and development amounted to **€4.9M**.



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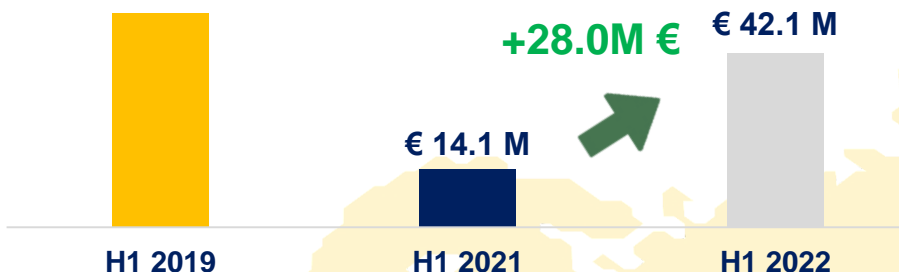
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H1 2022 KEY FIGURES

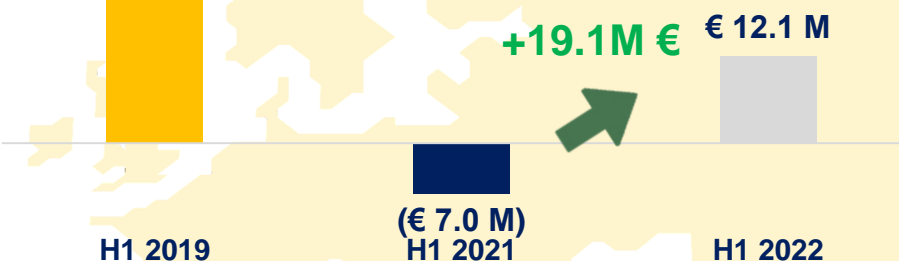
PASSENGER TRAFFIC



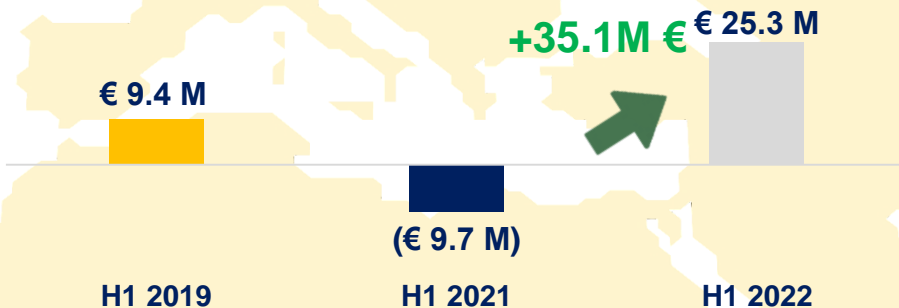
ADJ REVENUES



EBITDA ADJ



NET RESULT



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H1 2022 TRAFFIC INSIGHT



	H1 2022	H1 2021	VAR % H1 22/21	H1 2019	VAR % H1 22/19
Passengers	3,678,375	773,620	375.5%	4,446,465	(17.3%)
ATM*	32,341	11,012	193.7%	37,216	(13.1%)
MTOW	2,202,650	717,337	207.1%	2,434,622	(9.5%)
Cargo	26,388,532	23,820,849	10.8%	24,893,650	6.0%

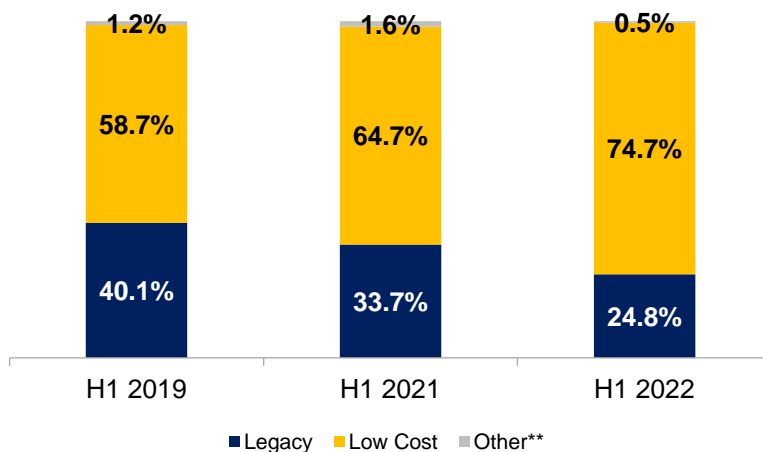


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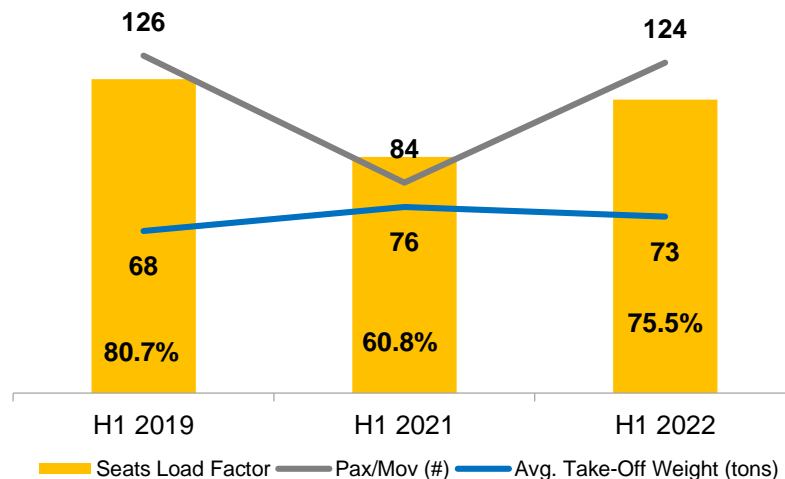
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PASSENGER BREAKDOWN BY CARRIER



AVIATION KEY METRICS

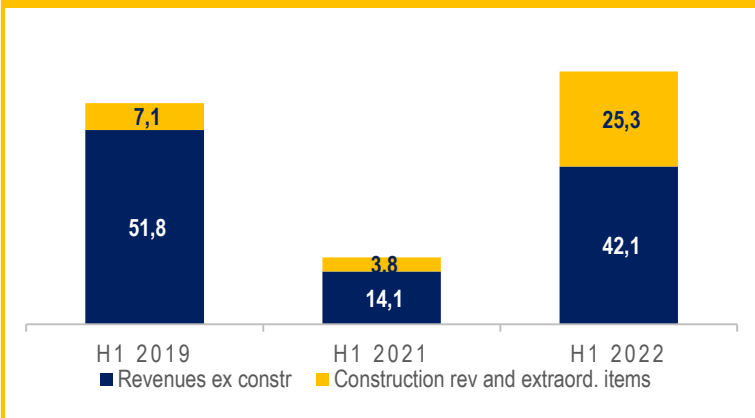


* Air Traffic Movements

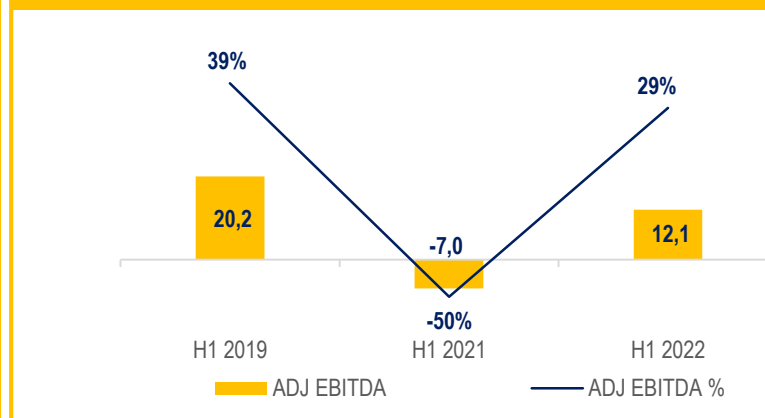
** Other includes charter, general aviation and interlining

H1 2022 RESULTS

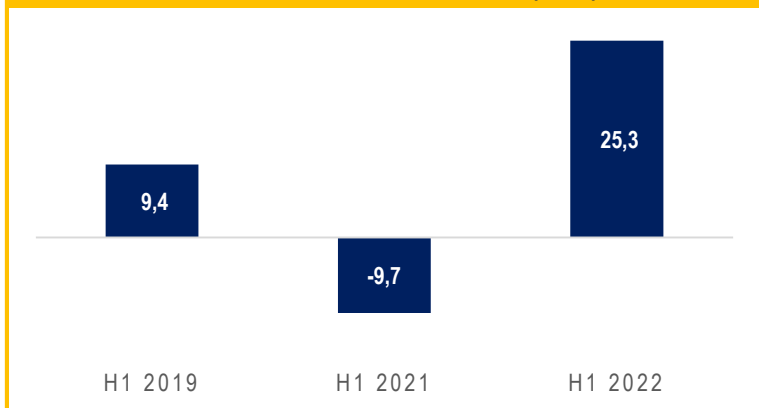
Consolidated revenues (€/ml)



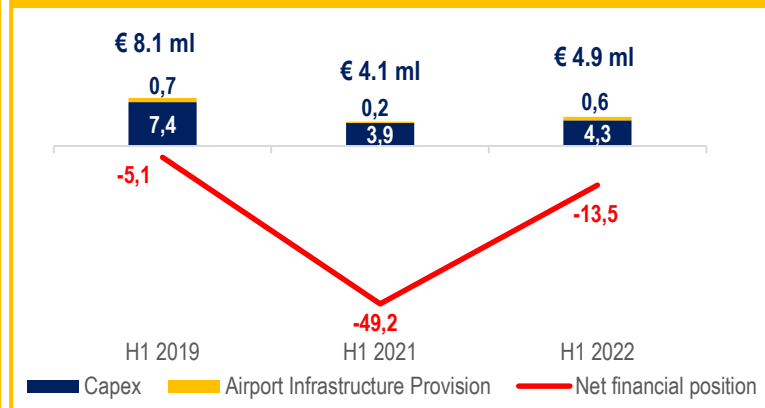
ADJ EBITDA* and ADJ EBITDA margin* (€/ml, %)



Consolidated net income (€/ml)



Net Financial Position and Capex



In H1 2022 improved margins thanks to traffic growth and to the fund established by the 2021 Budget Law and

* Net of construction services margin (IFRIC 12) and extraordinary items

SUSTAINABILITY PLAN





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Sustainability Plan

 PLANET Environmental sustainability			 PEOPLE Social sustainability	 PROSPERITY Economic sustainability
ENVIRONMENT	NET ZERO CARBON	MOBILITY	Gender equality , Diversity & Inclusion	Business model ESG oriented
Environmental impact	Decarbonization	Sustainable mobility	Workforce Employment & Economic growth	
Biodiversity	Energy efficiency	Accessibility	Welfare	Sustainable supply chain
Circular economy	Renewable energies	Home-work commuting	Smart working & flexible schedule	

SUSTAINABILITY PLAN – H1 2022 RESULTS

Sustainability Plan



PLANET
Environmental sustainability



PEOPLE
Social sustainability



PROSPERITY
Economic sustainability

ENVIRONMENT

NET ZERO
CARBON

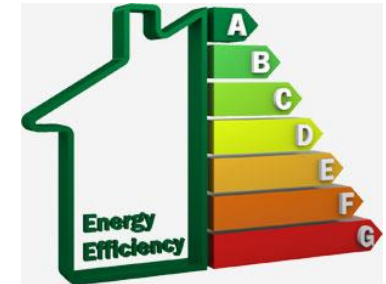
MOBILITY

Level 3 – Confirmation of attainment of **Optimisation** Level of **Airport Carbon Accreditation** program signed in 2015



First design phase of **Photovoltaic systems** completed

Improved **efficiency** of airport **lighting towers, Baggage Handling System** and repair workshop



Integrated mobility: integrated ticketing for employees; opening of airport **Bike Park** to encourage use of bikes and electric scooters



«**Green**» **supplier:** mapping of main supplier on ESG issues and vendor management platform implementation



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POSITIVE TRAFFIC TREND...

		H1 2022			JULY 2022			AUGUST 2022			SEPTEMBER 2022			Q3 2022		
		2022	2019	Var % 2022 vs 2019	2022	2019	Var % 2022 vs 2019	2022	2019	Var % 2022 vs 2019	2022	2019	Var % 2022 vs 2019	2022	2019	Var % 2022 vs 2019
DOMESTIC TRAFFIC	Passengers	1,022,720	956,479	6.9%	247,991	186,171	33.2%	239,485	178,758	34.0%	226,622	175,730	29.0%	714,098	540,659	32.1%
	Movements	7,079	6,909	2.5%	1,632	1,236	32.0%	1,666	1,249	33.4%	1,478	1,172	26.1%	4,776	3,657	30.6%
	Load Factor	77.9%	81.0%		83.7%	84.7%		79.4%	81.4%		83.1%	85.5%		82.0%	83.8%	
INTERNATIONAL TRAFFIC	Passengers	2,650,561	3,486,445	-24.0%	702,879	731,629	-3.9%	716,718	735,336	-2.5%	683,277	718,108	-4.9%	2,102,874	2,185,073	-3.8%
	Movements	22,639	28,376	-20.2%	5,160	5,631	-8.4%	5,212	5,382	-3.2%	5,190	5,530	-6.1%	15,562	16,543	-5.9%
	Load Factor	74.6%	80.7%		84.9%	83.3%		84.2%	84.4%		83.2%	83.6%		84.1%	83.7%	
TOTAL	Passengers	3,673,281	4,442,924	-17.3%	950,870	917,800	3.6%	956,203	914,094	4.6%	909,899	893,838	1.8%	2,816,972	2,725,732	3.3%
	Movements	29,718	35,285	-15.8%	6,792	6,867	-1.1%	6,878	6,631	3.7%	6,668	6,702	-0.5%	20,338	20,200	0.7%
	Load Factor	75.5%	80.7%		84.6%	83.5%		82.9%	83.8%		83.2%	84.0%		83.6%	83.8%	

With a 3.6% growth on July 2019, in **July 2022** Bologna airport exceeded 950 thousand monthly passengers for the first time.

In **August and September 2022** Bologna Airport reached its all time records in both months (956,203 and 909,899 monthly passengers respectively), with a growth of **4.6% on August 2019** and of **1.8% on September 2019**.

Q3 2022 data confirmed a gap between **domestic and international** traffic, reporting a strong growth on domestic flights in comparison with 2019 as well (+32.1%), while international passengers, though on the rise, were still below pre-Covid records (-3.8% on Q3 2019).

September's **flight movements** were 6,668, slightly below Septembers 2019 level (-0.5%) and a growth of 33% on August 2021.

In the **first nine months of 2022**, passenger traffic and flight movements showed a further reduction of the gap on 2019 while a strong passenger growth on 2021 was confirmed. Air freight was on the rise both on 2021 and 2019. In detail, in the period January-August 2022, 6,490,253 passengers were recorded (**-9.5% on 2019** and +158.4% on 2021).

In the first nine months, total flight movements were 50,056 (-9.8% on 2019 and +107.2% on 2021), while air freight was 31,372 tons (+10.8% on 2019 and +12% on 2021).



HIGHLIGHTS
& STRATEGY

H1 2022
FINANCIALS

2022
KEY UPDATES

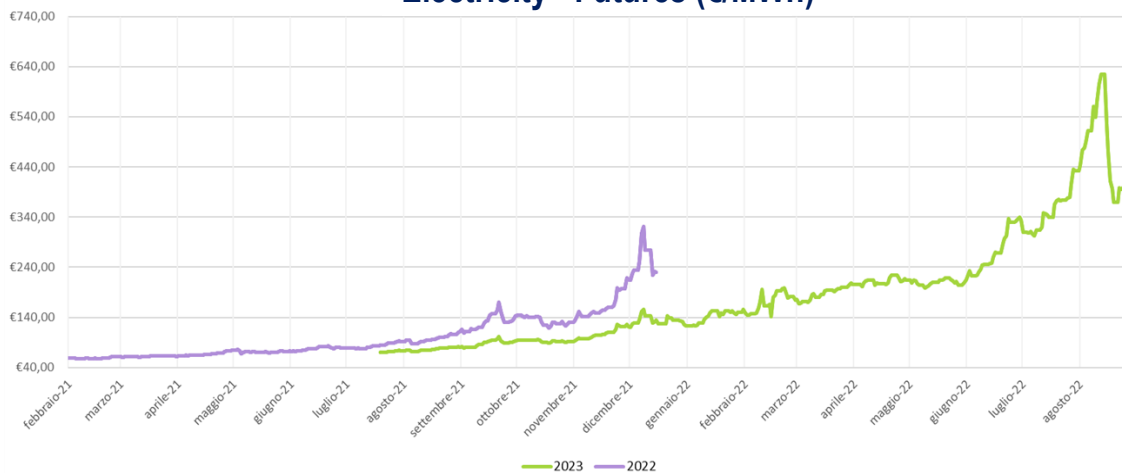
... STILL ADDITIONAL HEADWINDS TO FACE

UTILITIES COST

Natural gas – Futures (c€/SMC)



Electricity– Futures (€/MWh)



HIGHLIGHTS
& STRATEGY

H1 2022
FINANCIALS

2022
KEY UPDATES



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